Existing Language	Proposed (Changes	Justification for Change
1.1 Articles	1.1	Articles Interpretation	Defined terms related to the Not-for- Profit Corporations Act, 2010
In this By-law the powers, provisions, rights, responsibilities, definitions, obligations and privileges afforded the Institute under the <i>Ontario</i>	<u>1.1</u>	In this By-law, the powers, provisions, rights, responsibilities, definitions, obligations and privileges afforded the Institute under the <i>Ontario</i>	("NFPCA") added in new Section 1.1.2.
Professional Planners Act, 1994. S.O. 1994, Chapter Pr.44 be and the same are expressly adopted for use, conformity and consistency herein		Professional Planners Act, 1994. S.O. 1994, Chapter Pr.44 be and the same are expressly adopted for use, conformity and consistency herein and the words and expressions defined in that Act have the	Clarity regarding process regarding "resolutions" added in new Sections 1.1.3 and 1.1.4.
and the words and expressions defined in that Act have the same meaning when used in this By-law, unless the context otherwise requires.		words and expressions defined in that Act have the same meaning when used in this By-law, unless the context otherwise requires.	The term "members' meeting" defined in new Section 1.1.5.
	1.1.2	In this By-law, the term "the NFPC Act" shall mean the <i>Not-for-Profit Corporations Act, 2010</i> (Ontario) and all regulations passed thereunder as they are amended or replaced from time to time.	
	1.1.3	In this By-law, the term "special resolution" means means a resolution that is submitted to a meeting of the members of the Institute duly called for the purpose of considering the resolution and passed at the meeting, with or without amendment, by at least two-thirds of the votes cast.	
	1.1.4	In this By-law, references to "resolutions" contemplate that there will be a motion moved by an individual eligible to vote at the relevant meeting, seconded by an individual eligible to vote at the relevant meeting, and carried by the relevant majority of votes cast by those eligible to vote at the relevant meeting (except for written resolutions contemplated by Section 3.5.4).	

Existing Language	Proposed Changes	Justification for Change
	In this By-law, the term "members' meeting" refers, depending on the context of its use, to an annual meeting of the members of the Institute or to a special meeting of the members of the Institute or to both an annual meeting of the members of the Institute and a special meeting of the members of the Institute.	
1.5 Appendices	1.5 Appendices	Appendices deleted.
Attached hereto are Appendix I, which includes Parts 1, 2 and 3, and Appendix II, both appendices forming part of this By-law.	Attached hereto are Appendix I, which includes Parts 1, 2 and 3, and Appendix II, both appendices forming part of this By law.	
2.1.3 A Retired Member is a Full Member who is not engaged in the activity of planning for gain, who has applied to be placed on the retired list and who has been accepted in writing as retired by the Registrar.	2.1.3 A Retired Member is a Full Member who is not engaged in the activity of planning for gain, who has applied to be placed on the retired list and who has been accepted in writing as retired by the Registrar. (Lifetime membership may be granted to a Retired Member in accordance with Section 2.1.5.)	Reference to Lifetime membership – which may be granted to a Retired Member in accordance with Section 2.1.5. – added.
2.1.7 A Full Member, who is a Retired Member, will be issued such identification as the Council may determine to be affixed to the member's certificate of registration issued under Section 2.1.5.	2.1.7 A Full Member, who is a Retired Member, will be issued such identification as the Council may determine to be affixed to the member's certificate of registration issued under Section 2.1.6. (Lifetime membership may be granted to a Retired Member in accordance with Section 2.1.5.).	Reference to Lifetime membership – which may be granted to a Retired Member in accordance with Section 2.1.5. – added. References fixed.
2.1.8 Each certificate of registration issued under Section 2.1.5 is the property of the Institute and shall be returned to the Institute upon the request of the Council.	2.1.18 Each certificate of registration issued under Section 2.1.52.1.6 is the property of the Institute and shall be returned to the Institute upon the request of the Council Registrar.	References fixed.

Existin	g Language	Proposed Changes	Justification for Change
2.1.9 A	A Full Member, other than a Non-Practicing	2.1.9 A Full Member, other than a Non-Practicing Member and	References to Council changed to
	er, upon application and subject to Section	other than a Retired Member (including those Retired Members	Registrar.
	nay request and use a seal designating that	who have been issued Lifetime membership in accordance with	
	as a "Registered Professional Planner". Each	Section 2.1.5), upon application and subject to Section 2.1.6, may	Clarification added regarding who may
	ued is the property of the Institute and shall	request and use a seal designating that person as a "Registered	use a seal.
be retui	rned on request of the Council.	Professional Planner". Each seal issued is the property of the	
		Institute and shall be returned on request of the Council Registrar.	
2.1.10	Subject to Section 2.1.4 and Section	2.1.10 Subject to Section 2.1.4 and Section 2.1.10, every	Provisions combined.
	2.1.10, every Candidate Member shall	Candidate Member shall have a maximum of	
	have a maximum of seven (7) years to	seven (7) years to attain Full Member status,	References fixed.
	attain Full Member status, failing which	failing which all rights and privileges in the	
	all rights and privileges in the Institute	Institute shall cease.	2.1.11: Reference to "Provisional
	shall cease.		Member" deleted because there are
		2.1.11 On the effective date of this By-law, any member	none.
2.11	On the effective date of this By-law, any	that enjoys "Provisional Member" status under a	
	member that enjoys "Provisional	previous by law shall continue hereunder as a	Discretion for Candidate Member
	Member" status under a previous by-law	"Candidate Member" for all such purposes, but	extensions provided to Registrar.
	shall continue hereunder as a	the criteria for becoming a "Full Member" shall	
	"Candidate Member" for all such	continue and be applicable as if no change had occurred but only until the balance of (provided	
	purposes, but the criteria for becoming a "Full Member" shall continue and be	that the Registrar may from time to time in the	
	applicable as if no change had occurred	Registrar's discretion grant extensions to such	
	but only until the balance of such	member's seven (7) year provisional term	
	member's seven (7) year provisional	expires time period).	
	term expires.	exprese <u>nte periody</u> .	
2.1.12	The Registrar, with the advice of the	2.1.11—2.1.12 The Registrar, with the advice of the Professional	2.1.12: Renumbered to be 2.1.11 and
	Professional Standards & Registration	Standards & Registration Committee shall administratively	reference to "Professional Standards &
	Committee shall administratively	determine whether a candidate has met the requirements of	Registration Committee" deleted.
	determine whether a candidate has met the	admission to a category of membership in accordance with the	
	requirements of admission to a category of	requirements for membership as specified in this By-law. The	
	membership in accordance with the		

Exist	ing Language	Proposed Changes	Justification for Change
	requirements for membership as specified in this By-law. The Registrar shall provide recommendations to Council on membership on a regular and timely basis.	Registrar shall provide recommendations to Council on membership on a regular and timely basis.	
2.2.1	Subject to Section 1.1, to be eligible for membership in the Institute, an applicant for membership must have met the membership criteria established and approved from time to time by Council, and otherwise must be satisfactory to and accepted by resolution of the Council on the further recommendation of the Registrar. No corporation or other entity may be a member.	2.2.1 Subject to Section 1.1, to To be eligible for membership in the Institute, an applicant for membership must have met the membership criteria established and approved from time to time by Council, and otherwise must be satisfactory to and accepted by resolution of the Council on the further recommendation of the Registrar. No corporation or other entity may be a member.	References fixed. The determination as to whether an applicant for membership is made by the Registrar (instead of requiring a Council resolution). "established and approved" changed to "approved" to eliminate redundancy.
2.2.1.	1 NEW	2.2.1.1 For greater certainty, such membership criteria approved from time to time by Council may be developed and implemented by a third party approved from time to time by Council.	New provision added to clarify that third parties approved by Council can develop and implement membership criteria.
2.2.2	A person who holds membership in any category, unless otherwise specified, is entitled to attend and participate in discussion at general meetings of the Institute, to receive all publications of the Institute, to be considered for appointment to committees and to resign from membership, and is further obligated to support and promote the objects of the Institute and to pay such	2.2.2 A person who holds membership in any category, unless otherwise specified, is entitled to attend and participate in discussion at—general meetings of the Institute, to receive all publications of the Institute, to be considered for appointment to committees and to resign from membership, and is further obligated to support and promote the objects of the Institute and to pay such dues, fees or assessments as are provided for in this By-law.	"general" deleted because the NFPCA does not use term "general" in relation to members' meetings.

Existing Language		Proposed Changes	Justification for Change
	dues, fees or assessments as are provided for in this By-law.		
2.2.3	All Full and Candidate Members are obligated to adhere to and be bound by the Professional Code of Practice of the Institute attached hereto as Part 3 of Appendix I to report any alleged breach of the Professional Code of Practice to the Complaints Committee and to accept the procedures set out and attached hereto as Appendix IIAppendix II, both appendices forming part of this By-law.	All Full Members and Candidate Members are obligated to adhere to and be bound by the Professional Code of Practice of the Institute attached hereto as Part 3 of Appendix Ias adopted by Council from time to time and to report any alleged breach of the Professional Code of Practice to the Complaints Committee and to accept the procedures set out and attached hereto as Appendix IIAppendix II, both appendices forming part of this Bylawrelated to complaints and discipline as determined by Council from time to time.	"Full Members" term used in full. Changes made to reflect deletion of Appendices.
2.2.4	Full Members, other than a Retired Member or a Non-Practicing Member, are entitled to be nominated for election as a director. Full Members, other than a Non-Practicing Member, are entitled to use the designations "Registered Professional Planner", and "R.P.P." and to use a seal that signifies the designation "Registered Professional Planner", but only in accordance with this By-law.	Full Members, (other than a Retired Member or a Non-Practicing Member, Lifetime Members), Candidate Members and Student Members are entitled to be nominated for election as a director. Full Members, other than a Non-Practicing Member, are entitled to use the designations "Registered Professional Planner", and "R.P.P." and to use a seal that signifies the designation "Registered Professional Planner", but only in accordance with this By-law.	Reference to "Retired Member" deleted because Retired Members are now eligible for nomination for election as a director. Other changes made to clarify who are entitled to be nominated for election as a director.

Existing Language	Proposed Changes	Justification for Change
2.2.7.1 Each Full Member, other than a Retired Member or a Non-Practicing Member, and each Candidate Member shall undertake annual Continuing Professional Learning (CPL) and shall report that CPL to the Institute on an annual basis.	2.2.7.1 2.2.8.1 Each Full Member, other than a Retired Member or a Non-Practicing Member, and each Candidate Member shall undertake annual Continuing Professional Learning (CPL) and shall report that CPL to the Institute on an annual regular basis (not more frequently than annually) as determined by Council from time to time. (Lifetime membership may be granted to a Retired Member in accordance with Section 2.1.5.)	Discretion given to Council regarding CPL reporting (which can't be more frequent than annually). Reference to Lifetime membership – which may be granted to a Retired Member in accordance with Section 2.1.5. – added.
2.2.7.3 If a Full Member or Candidate Member is late in completing or reporting required CPL activities, the Institute may establish and require the imposition of a penalty on the member. Such penalty when in the form of a monetary fine or charge shall be deemed a fee for the purposes of Section of 2.2.6.2 of this By-law.	2.2.7.3 2.2.8.3 If a Full Member or Candidate Member is late in completing or reporting required CPL activities, the Institute may establish and require the imposition of a penalty on the member. Such penalty when in the form of a monetary fine or charge shall be deemed a fee for the purposes of Section 2.2.6.22.2.7.2 of this By-law.	Reference fixed.
2.2.7.4 Prior to revocation of membership for failure to meet required annual CPL activities, a member shall be provided fifteen (15) days' written notice, or such further period as the Registrar may allow in the circumstances, to rectify such default	2.2.7.4-2.2.8.4 Prior to revocation of membership for failure to meet required annual CPL activities, a member shall be provided fifteen (15) days' written notice, or such further period as the Registrar may allow in the circumstances, to rectify such default.	"annual" deleted – please see new 2.2.8.1.

Proposed Changes	Justification for Change
	Insurance requirements for certain
following members shall purchase professional liability	types of members made to be as
insurance as required by the Institute from time to time:	required by the Institute from time to
	time.
2.2.8.5.1 each Full Member (including Non-Practicing	
accordance with Section 2.1.5); and	
Practicing <u>Candidate Members</u>).	
	Added because of s. 51 of the NFPCA.
occur if:	
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penalty of revocation with reasons, and	
2.2.8.2 the member is given an opportunity to submit	
policity of torone the memoriship.	
	2.2.7.5 2.2.8.5 Each Full Member, other than a Retired The following members shall purchase professional liability insurance as required by the Institute from time to time:

Privileged and	d Confidential
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-	Privilegeu diu Comiuentidi				
3.1	Composition of Council	3.1	Composition of Council	Amended because of:	
3.1.1	The Council shall consist of not less than eleven (11) and not more than	3.1.1	The Council shall consist of <u>not less than thirteen</u> (13) and not more than sixteen (16) directors of	(i) change in numbers;	
	thirteen (13) directors who shall be Full Members of the Institute, other than Retired Members and Non-Practicing		whom: not less than eleventen (1110) and not more	(ii) inclusion of "Retired Member" but exclusion of Lifetime Members as possible directors; and	
	Members. Directors shall receive no remuneration for serving as such but are entitled to reasonable expenses incurred in the exercise of their duty.		than thirteen (13) directors who shall be Full Members of the Institute, other than including Retired Members and but not including Lifetime Members or Non-Practicing	(iii) s. 22 of the NFPCA. Proposed Change in 3.1.1.1: Reference	
3.1.2	Despite Section 3.1.1, of the Directors of the Institute there shall be two (2) Directors who are public interest representatives holding no membership qualifications, privileges or office in the		Members). Directors shall receive no remuneration for serving as such but are entitled to reasonable expenses incurred in the exercise of their duty(Lifetime membership may be granted to a Retired Member in accordance with Section 2.1.5.)	to Lifetime membership – which may be granted to a Retired Member in accordance with Section 2.1.5. – added.	
	Institute but who shall be entitled to attend, participate and vote on matters before the Council. There shall also be one (1) Candidate Member or Student Member who is working towards their professional designation for a two-year term which shall not be renewable.	3.1.1.2	3.1.2 Despite Section 3.1.1, of the Directors of the Institute there shall be two (2) Directors who are shall be public interest representatives holding no membership qualifications, privileges or office in the Institute but who shall be entitled to attend, participate and vote on matters before the Council. There shall also be; and	In 3.1.2, "by the directors" changed to "by Council" for clarity.	
		3.1.1.3	their professional designation for a two year term which shall not be renewableat the time of their election.		

Existing I	Language Proposed Changes		Justification for Change
		3.1.2 The number of directors referred to in Section 3.1.1.1 shall be determined from time to time by Council.	
		3.1.3 Directors shall receive no remuneration for serving as such but are entitled to reasonable expenses incurred in the exercise of their duty.	
3.2.1	The officers of the Institute are directors on Council and shall consist of: the President, President Elect and the Secretary/Treasurer.	3.2.1 The officers of the Institute are directors on Council and shall consist of: the President, President Chair, Chair Elect and (subject to Section 3.3.1.4) the Secretary/Treasurer.	"President" changed to "Chair". Reference to 3.3.1.4 added.
3.2.2	The officers and directors of the Council in office on the effective date of this By-law shall continue until replaced in accordance with the provisions of this By-law provided that an election shall be held within two (2) years of the effective date.	3.2.2 The officers and directors of the Council in office on the effective date of this By law shall continue until replaced in accordance with the provisions of this By-law provided that an election shall be held within two (2) years of the effective date.	Deleted as obsolete.
3.3.1.1	President. The President shall preside at all meetings of the Council, the Executive Committee and the membership. The President provides leadership to the Council, ensures the integrity of the Council's process, and represents the Council to outside parties. The President shall be an ex-officio member	3.3.1.1 PresidentChair. The PresidentChair shall preside at all Council meetings of the Council, the Executive Committee and the membership. The PresidentChair provides leadership to the Council, ensures the integrity of the Council's process, and represents the Council to outside parties. The PresidentChair shall be an ex-officio member of all standing committees of the Institute, with voting privileges.	"President" changed to "Chair". Chair an ex officio member of only all standing committees.

Existing Language		Proposed	Changes	Justification for Change
	of all committees of the Institute, with voting privileges.			
3.3.1.2	President Elect. The President Elect shall act as the representative of the President in such matters as the President may assign and shall perform the duties of the President in the event of the President's death, absence or inability.		President Chair Elect. The President Chair Elect shall act as the representative of the President Chair in such matters as the President Chair may assign and shall perform the duties of the President Chair in the event of the President Chair's death, absence or inability.	"President" changed to "Chair".
3.3.1.3	Secretary/Treasurer. The Secretary/Treasurer shall be responsible for the maintenance of the membership register of the Institute in a format prescribed by the Council and shall confirm and distribute such membership register for access by the membership not less than once annually. The Secretary/Treasurer shall also be responsible for the preparation and distribution of all notices and the minutes of all business meeting of the Council, the Executive Committee and the members. The Secretary/Treasurer shall also maintain such books and records as will provide an accurate accounting of all funds received and disbursed by the Institute in accordance with generally accepted accounting principles. The Secretary/Treasurer shall be responsible for the preparation of an annual financial report that shall be submitted to the		Secretary/Treasurer. The Secretary/Treasurer shall be responsible for the maintenance of the membership register of the Institute in a format prescribed by the Council and shall confirm and distribute such membership register for access by the membership not less than once annually. The Secretary/Treasurer shall also be responsible for the preparation and distribution of all notices and the minutes of all business Council meetings of the Council, the Executive Committee and the members. The Secretary/Treasurer shall also maintain such books and records as will provide an accurate accounting of all funds received and disbursed by the Institute in accordance with generally accepted accounting principles. The Secretary/Treasurer shall be responsible for the preparation of an annual financial report that shall be submitted to the Council and the members at the annual meeting of the Institute. These duties may be partially delegated to the Executive Director or to the Registrar of the Institute.	Changes made for clarity and brevity.

Existing 1	Language	Proposed Cha	anges	Justification for Change
	Council and the members at the annual meeting of the Institute. These duties may be partially delegated to the Executive Director or to the Registrar of the Institute.			
3.4.1	Council by resolution shall identify and determine for the districts or local chapters recognized under Section 3.4.1 such directions, activities, functions, funding, budgets, limits, approval requirements or such other controls as the Council may from time to time prescribe	for rec dir lin	ouncil by resolution shall identify and determine or the districts or local chapters cognized established under Section 3.4.13.4.2 such rections, activities, functions, funding, budgets, mits, approval requirements or such other controls the Council may from time to time prescribe.	Reference to "local chapters" deleted.
3.4.2	To afford the members of the Institute in various geographic areas a suitable instrumentality for close co-operation in achieving the Institute's purposes set forth from time to time, the Council has authority to establish such districts or local chapters as it may deem necessary or desirable	ge co for est	o afford the members of the Institute in various cographic areas a suitable instrumentality for close o-operation in achieving the Institute's purposes set out from time to time, the Council has authority to tablish such districts or local chapters as it may be mecessary or desirable.	Reference to "local chapters" deleted.
3.4.3	Despite Section 3.4.2, the Council shall have the right to prescribe uniform rules and procedures controlling the business and financial activities of districts or local chapters including, but not restricted to record keeping requirements, reporting requirements and requirements related to the filing of proper tax and information returns.	rig co dis to rec of loc	espite Section 3.4.2, the Council shall have the ght to prescribe uniform rules and procedures ontrolling the business and financial activities of stricts or local chapters including, but not restricted record keeping requirements, reporting quirements and requirements related to the filing proper tax and information returns. A district or cal chapter may charge an event fee but shall not vy any membership fee, dues charge or any form	"President" changed to "Chair". Reference to "local chapters" deleted.

Existing I	Language	Proposed Changes	Justification for Change
	A district or local chapter may charge an event fee but shall not levy any membership fee, dues charge or any form of special assessment upon a member of the Institute within the district or local chapter, without the prior consent of the Council.	of special assessment upon a member of the Institute within the district-or local chapter, without the prior consent of the Council.	
3.5.1	A meeting of the Council shall be called by the President or by not less than three (3) directors on Council provided:	3.5.1 A <u>Council</u> meeting <u>of the Council shall may</u> be called by the <u>President Chair</u> or by not less than three (3) directors on Council provided <u>that in each case</u> notice of not less than ten (10) days must be given	"President" changed to "Chair". Maximum notice re Council notice deleted as unnecessary.
3.5.1.1	A meeting of the Council may be held on not less than ten (10) nor more than fifty (50) days' notice by mail or electronic means to each member thereof. A director may attend in person or by a combination of telephonic or electronic means that permits all participants to communicate adequately with each other during the meeting. No error, omission or defect in the giving of notice shall invalidate such meeting.	by mail or electronic means to each director. No error, omission or defect in the giving of notice shall invalidate such meeting: 3.5.2 Alf all directors consent, a Council meeting of the Councilor a meeting of a committee of directors may be held on not less than ten (10) nor more than fifty (50) days' notice by mail or electronic means to each member thereof. A director may attend in person or by a combination of by telephonic or electronic means that permits permit all participants to communicate adequately with each other during the meeting. No error, omission or	Language added regarding virtual Council meetings. 3.5.1.3 added to allow for written resolutions in lieu of Council meetings. In accordance with prevailing governance norms, the second or casting vote removed, and a tie results in the defeat of the relevant motion.
3.5.1.2	At all meetings of the Council, every question shall be decided by a majority of votes cast on the question. In case of an equality of votes, the President in addition to	defect in the giving of notice shall invalidate such meeting., and a director participating in such a meeting is deemed to be present at the meeting.	
		3.5.3 At all <u>Council</u> meetings of the <u>Council</u> , each <u>director is authorized to exercise one (1) vote</u> ,	

Existing	Language	Proposed Changes	Justification for Change
	an original vote shall have a second or casting vote.	and every question shall be decided by a majority of votes cast on the question. In case of an equality of votes, the President in addition to an original votechair of the meeting shall not be entitled to a second or casting vote, and the relevant motion shall be deemed to have a second or casting votebeen defeated.	
		3.5.4 A resolution, signed by all the directors entitled to vote on that resolution at a Council meeting or of a meeting of a committee of directors is as valid as if it had been passed at a Council meeting or a meeting of a committee of directors. The Institute shall keep a copy of every resolution referred to in the preceding sentence with the minutes of Council meetings or a meeting of a committee of directors.	
3.6.2	The President, the President Elect and the directors shall be elected by members holding voting privileges and in a manner permitted by this By-law; such election of directors shall occur at the annual meeting at which an election of directors is required.	3.6.2 The President, the President Chair Elect and the directors shall be elected by members holding voting privileges and in a manner permitted by this By-law; such election of directors shall occur at thean annual meeting at which an election of directors is required.	"President" changed to "Chair". Other changes made for clarity and brevity. Removed "President" as the "President" (now "Chair") is not elected by the membership (because the Chair Elect assumes the role of Chair).

Existing 1	Language	Proposed Changes	Justification for Change
3.6.3	Directors are eligible for re-election for not more than two (2) consecutive terms. The President shall not be eligible for election as President Elect	3.6.3 Directors in office are eligible for re-election for not more than one (1) additional term provided that:	Wording added to allow for extended office as director of Chair Elect and Chair.
	or for re-election as President.	3.6.3.1 a Director who has served for one (1) term or for two (2) consecutive terms. The President and who is then elected as Chair Elect shall continue to be a Director throughout their term of office as Chair Elect and throughout their subsequent term of office as Chair;	Wording added to add clarity about no 2 nd term being available to a Director who is a Candidate Member or a Student Member. "President" changed to "Chair".
		3.6.3.2 at the end of their initial term as a director, a director who is serving as a Candidate Member shall not be eligible for re-election in that category;	
		3.6.3.3 at the end of their initial term as a director, a director who is serving as a Student Member shall not be eligible for election as President Elect or for reelection in that category; and	
		3.6.3.4 the Chair shall not be eligible for election as Chair Elect at the end of the Chair's term of office as President Chair.	
3.6.4	Despite Section 3.6.2, the President Elect shall assume the office of the President upon the expiry of the term of the President.	3.6.4 Despite Section 3.6.2 Upon the end of the term of an incumbent Chair, the President Chair Elect then in office shall assume the office of the President upon the expiry of Chair. Council shall also appoint the incoming Chair as the termchair of Council at the President first Council meeting after an annual meeting.	Clarity added regarding transition of Chair Elect to Chair. Reference to appointment of Chair (as required by the NFPC Act) added. "President" changed to "Chair".

Existing 1	Language	Proposed Changes	Justification for Change
3.6.5	The method of election of directors or the determination of any other matter	3.6.5 The method of election of directors or the determination of any other matter shall be at the	"telecopier" changed to "telephonic".
	shall be at the direction of Council and	direction of Council and conducted by the Executive	Clarity added regarding voting.
	conducted by the Executive Director	Director either at a meeting of members called for	
	either at a meeting of members called	the purpose which shall include a proxy, or by mail	3.6.5.2 made to operate
	for the purpose which shall include a	ballot, or by telecopiertelephonic or electronic	notwithstanding any other By-Law
	proxy, or by mail ballot, or by telecopier	means, in accordance with this By-law.	provision.
	or electronic means, in accordance with	2.65.1 In the execut that an election involves many anninger than	
	this By-law.	3.6.5.1 In the event that an election involves more nominees than the number of the position(s) which is(are) available,	
3.6.5.1	Despite any other provision of this By-	voting members shall be entitled to vote for any	
3.0.3.1	Law, where a director in office dies,	number of nominees not exceeding the number of the	
	resigns or becomes incapacitated,	available position(s).	
	Council on the advice of the		
	Governance and Nominating	3.6.5.2 Despite Section 3.6.5 any other provision of this By-	
	Committee shall appoint a replacement	<u>Law</u> , where a director in office dies, resigns or	
	for the balance of the vacant term.	becomes incapacitated, Council on the advice of the	
		Governance and Nominating Committee shall	
		appoint a replacement for the balance of the vacant term.	
		term.	
3.6.6.2	mail the ballot to every voting member	3.6.6.23.6.6.2 mail the ballot to every voting member of the	Final sentence added for compliance
	of the Institute not later than four (4)	Institute not later than four (4) weeks but not	with s. 55(1) of the NFPCA which
	weeks prior to the meeting called for the	more than seven (7) weeks prior to the	creates a <i>maximum</i> notice period of 50
	purpose or otherwise at the time and	meeting called for the purpose or otherwise at	days.
	date set for the determination of the	the time and date set for the determination of	
	matter; and shall	the matter; and shall	
3.6.7	The Executive Director shall ensure	3.6.7 The Executive Director shall ensure that the	"telecopier" changed to "telephonic".
	that the counting of ballots, proxies,	counting of ballots, proxies, telecopiertelephonic or	
	telecopier or electronic votes received	electronic votes received in the periods specified in	

Existing I	anguage	Proposed Changes	Justification for Change
	in the periods specified in the Notice shall be conducted with integrity and good faith and that the recording and reporting of votes is conducted with the care, diligence and skill that a reasonably prudent person would exercise, such counting to made prior to the meeting called for the purpose or otherwise at the time and date set for the determination of the matter.	the Notice shall be conducted with integrity and good faith and that the recording and reporting of votes is conducted with the care, diligence and skill that a reasonably prudent person would exercise, such counting to made prior to the meeting called for the purpose or otherwise at the time and date set for the determination of the matter.	
3.6.8	Where voting for the election of directors or other matter is conducted by telecopier or electronic means, the Executive Director shall be responsible to ensure a system of adequate notice and recording and to protect the integrity and privacy of only members entitled to vote but such that the Institute is not able to identify how each member voted, in like manner and with the necessary changes, as provided for in Section 3.6.6.1 and Section 3.6.7.	3.6.8 Where voting for the election of directors or other matter is conducted by telecopiermail, telephonic or electronic means, the Executive Director shall be responsible to ensure a system of adequate notice and recording and to protect the integrity and privacy of only members entitled to vote but such that the votes may be verified as having been made by members entitled to vote and such that the Institute is not able to identify how each member voted, in like manner and with the necessary changes, as provided for in Section 3.6.6.1 and 3.6.5. Section 3.6.6 and 3.6.7.	"telecopier" changed to "mail, telephonic". Additional wording added for compliance with s. 67 of the NFPCA which reflects the added wording.
3.6.9	Where the election of directors or other matter is conducted at a meeting of the members, notice thereof by mail or electronic means including a mail ballot and proxy shall be provided to every voting member of the Institute not later than five (5) weeks prior to the meeting	3.6.9 Where the election of directors or other matter is conducted at a <u>members</u> ' meeting of the members, notice thereof by mail or electronic means including a mail ballot and proxy shall be provided to every voting member of the Institute not later than five (5) weeks prior to the meeting called for the purpose or otherwise at the time and date set for the	Additional wording added for compliance with s. 64(1.1) of the NFPCA which requires the added wording in order to allow for proxies. "President" changed to "Chair".

Existing	Language	Proposed Changes	Justification for Change
	called for the purpose or otherwise at the time and date set for the determination of the matter. Such determination shall be by show of hands and the counting of mail ballots and proxies as tabulated by the Executive Director and confirmed and announced by the President at the meeting called for the purpose.	determination of the matter. Members may appoint a proxyholder. Such determination shall be by show of hands and the counting of mail ballots and proxies as tabulated by the Executive Director and confirmed and announced by the President Chair at the meeting called for the purpose.	
3.6.10	Other than as may be specifically provided in this By-law or by operation of law, Council may direct that any matter for which it requires the assent of the membership, such consent may be sought through a vote by mail ballot or by telecopier or electronic means in accordance with Section 3.6.6, Section 3.6.7, or Section 3.6.8, as the case may be.	3.6.10 Other than as may be specifically provided in this By-law or by operation of law, Council may direct that any matter for which it requires the assent of the membership, such consent may be sought through a vote by mail ballot or by telecopiertelephonic or electronic means in accordance with Section 3.6.6, Section 3.6.7, or Section 3.6.8, (as the case may be).	"telecopier" changed to "telephonic".
of memb meeting, accountar who are e the meeting	persons entitled to be present at a meeting ers shall be those entitled to vote at the the Executive Director, the Registrar, the nt of the Institute, and such other persons entitled or required by law to be present at ng. Any other person may be admitted only vitation of the President or by resolution of pers.	The only persons entitled to be present at a meeting of members shall be those entitled to vote at the meeting, the Executive Director, the Registrar, the accountant of the Institute, and such other persons who are entitled or required by law to be present at the meeting. Any other person may be admitted only on the invitation of the PresidentChair or by resolution of the members.	"President" changed to "Chair".

Existing	Language	Proposed Changes		Justification for Change
At any meeting of members every question, unless otherwise provided for in this By-law or by law, shall be determined by a majority of the votes cast on the question by a show of hands. In the case of an equality of votes cast either on a show of hands and proxy count or on a mail ballot or on the result of electronic voting, the President, in addition to an original vote, shall have a second or casting vote.		At any meeting of members every question, unless otherwise provided for in this By-law or by law, shall be determined by a majority of the votes cast on the question by a show of hands. In the case of an equality of votes cast either on a show of hands and proxy count or on a mail ballot or on the result of electronic		In accordance with prevailing governance norms, the second or casting vote removed, and a tie results in the defeat of the relevant motion.
4.4	Annual Meeting	4.4	Annual Meeting	4.4.2 amended for compliance with s.
4.4.1	The Institute shall hold an annual meeting, such that the annual meeting of the Institute shall be held within fifteen (15) months but no sooner than six (6) months after the last preceding annual meeting, at a time and place to be set by the Council at least nine (9) weeks prior to the annual meeting.	4.4.1	The Institute shall hold an annual meeting, such that the annual meeting of the Institute shall be held within fifteen (15) months but no sooner than six (6) months after the last preceding annual meeting, at a time and place to be set by the Council at least nine (9) weeks prior to the annual meeting. The Executive Director shall, at least five (5) weeks but not more than seven (7) weeks prior to the annual	55(1) of the NFPCA which creates a maximum notice period of 50 days.
4.4.2	The Executive Director shall, at least five (5) weeks prior to the annual meeting, provide notice by mail or electronic means of the time and place of the annual meeting to every voting member on the register of the Institute and shall indicate in the notice that nominations and the election of		meeting, provide notice by mail or electronic means of the time and place of the annual meeting to every voting member on the register of the Institute and shall indicate in the notice that nominations and the election of directors at that annual meeting will be received and voted upon in conformity with this Bylaw.	

Existing Language		Proposed Changes		Justification for Change
	directors at that annual meeting will be received and voted upon in conformity with this By-law.			
4.5	Special Meeting	4.5	Special Meeting	"President" changed to "Chair".
4.5.1	The Institute shall hold a special meeting of the members where the President calls a special meeting at the President's discretion or where the President shall call a special meeting on the written request of a least four (4) directors or of at least twenty-five (25) voting members of whom at least fifteen (15) are Full Members.	4.5.1	The Institute shall hold a special meeting of the members where the PresidentChair calls a special meeting at the PresidentChair's discretion or where the PresidentChair shall call a special meeting on the written request of a least four (4) directors or of at least twenty-five (25) voting members of whom at least fifteen (15) are Full Members. The Executive Director shall, at least four (4) weeks	In 4.5.2, wording added for compliance with s. 55(1) of the NFPCA which creates a <i>maximum</i> notice period of 50 days.
4.5.2	The Executive Director shall, at least four (4) weeks prior to a special meeting, provide notice by mail or electronic means of the time and place of the special meeting to every voting member on the register of the Institute and shall indicate in the notice a statement of the purpose of the meeting and that only those matters specified in the statement of purpose may be considered at the meeting.		but not more than seven (7) weeks prior to a special meeting, provide notice by mail or electronic means of the time and place of the special meeting to every voting member on the register of the Institute and shall indicate in the notice a statement of the purpose of the meeting and that only those matters specified in the statement of purpose may be considered at the meeting.	
4.6 NEW		<u>4.6</u>	Meeting by Telephonic or Electronic Means	Language added regarding virtual members' meetings.
		4.6.1	If the directors call a meeting of the members, the directors may determine that the meeting be held entirely by telephonic or electronic means that	

Existing 1	Language	Proposed	Changes	Justification for Change
8		4.6.2	permits all participants to communicate adequately with each other during the meeting. Any person entitled to attend a meeting of the members may participate in the meeting by telephonic or electronic means that permits all participants to communicate adequately with each other during the meeting if the Institute makes such means available. A person so participating in a meeting is deemed to be present at the meeting.	
5.1	Standing Committees	5.1	Standing Committees	"President" changed to "Chair".
5.1.1	The standing committees of the Institute are constituted with responsibilities as follows:	5.1.1	The standing committees of the Institute are constituted with responsibilities as follows:	Executive Committee composition clarified.
5.1.1.1	Executive Committee. The Executive Committee shall consist of the President, President Elect and the Secretary / Treasurer. The Executive Committee shall provide advice and recommendations for Council and will be directly responsible for finance, audit and committee functions, risk management and human resources matters. Responsibilities also include recommending performance	5.1.1.1	Executive Committee. The Executive Committee shall consist of the President, President Chair, Chair Elect and, the Secretary / Treasurer and up to two (2) other Council members (provided that if the position of Secretary / Treasurer is separated as contemplated in Section 3.3.1.4, each of the Secretary and the Treasurer shall be members of the Executive Committee). The Executive Committee shall be chaired by the Chair. The Executive Committee shall provide advice and recommendations for Council and, subject to the NFPC Act, will be directly responsible for finance, audit and committee functions, risk management and human resources matters.	Wording added as a reminder that Executive Committee's powers are limited by s.36 of the NFPC Act.

Existing Language	Proposed Changes	Justification for Change
objectives as well as the	Responsibilities also include recommending	•
evaluation and compensation of	performance objectives as well as the	
the Executive Director. In	evaluation and compensation of the Executive	
addition, the Executive	Director. In addition, subject to the NFPC Act,	
Committee will have	the Executive Committee will have	
responsibility for: general	responsibility for: general decisions between	
decisions between Council	Council meetings including financial	
meetings including financial	decisions; leadership on human resources	
decisions; leadership on human	policies and practices of the Institute; leading	
resources policies and practices	strategic planning, crisis management; and the	
of the Institute and the annual	annual performance evaluation of the	
performance evaluation of the	Executive Director; leading strategic	
Executive Director; leading	planning, and crisis management . For greater	
strategic planning, and crisis	certainty, the Executive Committee is	
management. For greater	mandated to respond to issues and make	
certainty, the Executive	decisions between Council meetings that	
Committee is mandated to	would otherwise be made by Council <u>subject</u>	
respond to issues and make	to the NFPC Act and subject to the limitation	
decisions between Council	that all decisions must be aligned to approved	
meetings that would otherwise be	policies and procedures as well as the	
made by Council subject to the	Institutes mission, core values and strategic	
limitation that all decisions must	directions. The Executive Committee may	
be aligned to approved policies	include up to two (2)shall also undertake such	
and procedures as well as the	other <u>duties as may be assigned by Council</u>	
Institutes mission, core values	members not otherwise represented among the	
and strategic directions.	officers and shall be chaired by the	
Executive Committee may	President from time to time.	
include up to two (2) other		
Council members not otherwise		
represented among the officers		
and shall be chaired by the		
President.		

Existing Language		Proposed Changes		Justification for Change
5.1.1.2	Governance and Nominating	5.1.1.2 Gove	ernance and Nominating Committee. The	"President" changed to "Chair".
	Committee. The Governance and		ernance and Nominating Committee shall	
	Nominating Committee shall be		comprised of the President Chair Elect,	Reference to "Retired Members"
	comprised of the President Elect,		e (3) other Full Members of Council and	deleted because Retired Members are
	three (3) other Full Members of		(2) other Full Members, who are neither	now eligible for nomination for
	Council and two (2) other Full		red Members nornot Non-Practicing	election as a director.
	Members, who are neither	Men	nbers.	
	Retired Members nor Non-			In 5.1.1.2(A), additions made to the list
	Practicing Members. The	<u>(A)</u>	The Governance and Nominating	of those to be nominated by the GNC.
	Governance and Nominating		Committee shall be responsible for: the	T. 5112(D)
	Committee shall be responsible		nominating process for directors,	In 5.1.1.2(B), nominations process set
	for the nominating process for		(including the Chair Elect) and for	out in detail.
	directors, including Standing		Standing Committee chairs,	
	Committee chairs, governance, education, development and		governance, education, development and evaluation processes.	
	evaluation processes.		Responsibilities shall also include the	
	Responsibilities shall also		reviewing and making of	
	include the reviewing and making		recommendations concerning Council	
	of recommendations concerning		policies and by-law changes, including	
	Council policies and by-law		the effectiveness of governance,	
	changes, including the		development and succession planning,	
	effectiveness of governance,		policy development, audit compliance	
	development and succession		and such other duties as may be	
	planning, policy development,		assigned by Council from time to time.	
	audit compliance and such other		÷ ; = = = = = = = = = = = = = = = = = =	
	duties as may be assigned by	<u>(B)</u>	With respect to the nominating process	
	Council.		for directors:	
		<u>(1)</u>	the Governance and Nominating	
			Committee shall:	
			a. from time to time establish	
			standards based on and	

Existing Language	Proposed Changes	Justification for Change
	related to the skills and	
	<u>characteristics considered to</u>	
	be aligned with the strategic	
	<u>direction of the Institute;</u>	
	h ===11:4 ====10:0 === 1 ====14==	
	b. solicit, receive and consider nominations for the election	
	of directors (including the	
	Chair Elect);	
	<u>Shan Breeth</u>	
	c. require any individual	
	nominated for election as a	
	<u>Director to provide written</u>	
	consent: to the Institute's	
	<u>nomination process; and to</u>	
	acting as a director of the	
	<u>Institute in the event that the</u>	
	<u>individual is elected as a</u> director of the Institute (such	
	form to be in a form	
	approved by Council from	
	time to time); and	
	d. report to Council by	
	providing a list of all	
	<u>nominations</u> <u>received,</u>	
	recommending to Council	
	appropriate nominee(s) to	
	stand for election as	
	<u>director(s),</u> <u>and</u> recommending to Council	
	which potential nominee(s)	
	should not be permitted to	

Existing Language	Proposed Changes	Justification for Change
	stand for election as	
	<u>director(s). For greater</u>	
	<u>certainty: (i) such</u>	
	<u>recommendations</u> <u>may</u>	
	<u>include a list of nominee(s)</u>	
	<u>for the election of directors</u>	
	<u>less than, equal to or more</u>	
	than the number of director	
	position(s) open at the time	
	of the relevant election; and	
	<u>(ii) if the number of</u>	
	nominee(s) for the election	
	of directors is equal to the	
	<u>number</u> of <u>director</u>	
	position(s) open at the time	
	of the relevant election, such	
	nominee(s) will be	
	<u>acclaimed</u> to such	
	position(s).	
	<u>after receiving the Governance</u>	
	and Nominating Committee's	
	report referred to above, Council	
	shall identify the nominee(s) who	
	will stand for election as	
	director(s) (including the Chair	
	Elect). For greater certainty: all	
	nominations for election of	
	<u>Directors</u> must follow this	
	procedure; and an individual may	
	not be nominated for election as a	
	director from the floor of a	
	members' meeting. For greater	

Existing	Language	Propose	ed Changes	Justification for Change
			certainty, Council's identification	
			of such nominee(s) may result in	
			a list of nominee(s) for the	
			election of directors less than,	
			equal to or more than the number	
			of director position(s) open at the	
			time of the relevant election.	
5.1.1.3	Professional Standards & Registration	5113	Professional Standards & Registration Committee. The	Role of Professional Standards &
3.1.1.3	Committee. The Professional Standards	3.1.1.3	Professional Standards & Registration Committee shall	Registration Committee updated and
	& Registration Committee shall consist		consist of five (5) to seven (7) Full Members other than	clarified.
	of five (5) to seven (7) Full Members		Retired Members or Non-Practicing Members or	
	other than Retired Members or Non-		Retired Members (including those Retired Members	Reference to Lifetime membership –
	Practicing Members. The Professional		who have been issued Lifetime membership in	which may be granted to a Retired
	Standards & Registration Committee		accordance with Section 2.1.5). The Professional	Member in accordance with Section
	shall be responsible for professional		Standards & Registration Committee shall be	2.1.5. – added.
	standards development, oversight and		responsible for oversight of professional standards	
	impact assessment on member related		development, oversight and of impact assessment on	
	matters. The Professional Standards &		member <u>-</u> related matters. The Professional Standards &	
	Registration Committee shall work on		Registration Committee shall work on oversee the	
	the identification, review and		identification, and review and establishment of	
	establishment of professional standards		professional standards nationally with third parties	
	nationally with other planning institutes		<u>(including with other planning institutes through</u>	
	through representation on the		representation on the Professional Standards Committee	
	Professional Standards Committee		established under Agreement with relevant committee(s)	
	established under Agreement with the		<u>as approved by</u> the Institute). The <u>Professional</u>	
	Institute. The Committee shall provide		Standards & Registration Committee shall provide to	
	to Council advice and Ontario specific		the Registrar and/or to Council advice and Ontario =	
	insight concerning existing practice		specific insight concerning existing practice standards,	
	standards, developing and maintaining		developing and maintaining of practice, the	
	continuous professional learning		development and maintenance of continuous	
	standards, addressing provincial		professional learning standards, addressing and	
	legislation that impacts the practice of		provincial legislation that impacts may impact the	

Existing Language	Proposed Changes	Justification for Change
planning and, at the request of the Registrar, providing advice on issues or applications concerning membership applications, including such other duties as may be assigned by Council.	practice of planning—and, at. At the request of the Registrar, providing the Professional Standards & Registration Committee shall provide advice on issues or applications—concerning membership applications—including. The Professional Standards & Registration Committee shall also undertake such other duties as may be assigned by Council from time to time.	
5.1.1.4 Discipline Committee. The composition of and other matters related to the Discipline Committee are addressed in Section 6. The Discipline Committee shall have the authority necessary to provide for a process of considering matters referred to it by the Complaints Committee, including making determinations of professional misconduct and orders setting out penalties for professional misconduct. Included in the responsibilities of the Discipline Committee is the provision of advice to the Council, on request, and to the Professional Standards & Registration Committee where there may be a need for practice standards development or clarification. The Discipline Committee has independent decision making authority regarding discipline matters within the scope of the mandate as specifically provided in this By-law.	5.1.1.4 Discipline Committee. The composition of and other matters related to the Discipline Committee are addressed in Section 6. The Discipline Committee shall have the authority necessary to provide for a process of considering matters referred to it by the Complaints Committee, including making determinations of professional misconduct and orders setting out penalties for professional misconduct. Included in the responsibilities of the Discipline Committee is the provision of advice to the Council, on request, and to the Professional Standards & Registration Committee where there may be a need for practice standards development or clarification regarding standards of practice. The Discipline Committee has independent decision making authority regarding discipline matters within the scope of the mandate as specifically provided in this By-law. The Discipline Committee shall also undertake such other duties as may be assigned by Council from time to time.	Role of Discipline Committee updated and clarified.

5.1.1.5 Complaints Committee. The Complaints Committee shall consist of not less than five (5) Full Members, other than Non- Practicing Members, and not less than one (1) lay citizen, none of whom shall 5.1.1.4 Complaints Committee. The Complaints Committee shall consist of not less than five (5) Full Members, other than Non-Practicing Members, and not less than one (1) lay citizen, none of whom shall be officers or directors of the Institute. The Complaints Committee Role of Complaints Committee updated and clarified.	
five (5) Full Members, other than Non- Practicing Members, and not less than (1) lay citizen, none of whom shall be officers or	
Practicing Members, and not less than (1) lay citizen, none of whom shall be officers or	
one (1) lay citizen none of whom shall directors of the Institute. The Complaints Committee	
be officers or directors of the Institute. shall assess, review and respond to every complaint,	
The Complaints Committee shall including a complaint by the Registrar, regarding the	
assess, review and respond to every conduct of a member of the Institute. The Complaints	
complaint, including a complaint by the Committee shall have the authority necessary to	
Registrar, regarding the conduct of a provide for a process of considering complaints made	
member of the Institute. The against members, including making referrals to the	
Complaints Committee shall have the Discipline Committee and requiring a member to	
authority necessary to provide for a appear before the Complaints Committee to be	
process of considering complaints made cautioned. The Complaints Committee shall also have	
against members, including making the authority necessary to provide for a process of	
referrals to the Discipline Committee investigating complaints made against members if	
and requiring a member to appear such complaints contain information suggesting that	
before the Complaints Committee to be the member may be guilty of professional misconduct	
cautioned. The Complaints Committee as defined in this By-law. All Complaints Committee	
shall also have the authority necessary proceedings related to the Professional Code of	
to provide for a process of investigating Practice shall be in accordance with the provisions	
complaints made against members if <u>contained in Appendix Hprocedures related to</u>	
such complaints contain information <u>complaints and discipline as determined by Council</u>	
suggesting that the member may be <u>from time to time. The Complaints Committee shall</u>	
guilty of professional misconduct as <u>also undertake such other duties as may be assigned</u>	
defined in this By-law. All Complaints by Council from time to time.	
Committee proceedings related to the	
Professional Code of Practice shall be	
in accordance with the provisions	
contained in Appendix II.	
5.2 Council may appoint such special committees 5.2 Council may from time to time appoint such special Council authorized to create term	ns of
and determine their duties as it may committees and determine their duties as it may committees and determine their duties as it may committees and determine their duties as it may deem reference for special committees	

Existing Language	Proposed Changes	Justification for Change
deem appropriate in the interest of the affairs of the Institute. The members thereof will hold office for the term appointed but not to exceed the term of Council, unless re-appointed.	appropriate in the interest of the affairs of the Institute and shall establish terms of reference for each such special committee including its duties and reporting obligations. The members thereof will hold office for the term appointed but not to exceed the term of Council, unless re-appointed	
Unless as otherwise provided in this By-law, the President with the consent of the Council and the advice of the Governance and Nominating Committee and the Executive Director shall appoint the Chair and each member of a standing committee or a special committee. Such appointments shall be made as soon as possible following the President's election to office.	5.3 Appointments of Chair and Members Appointment of Committee Chairs Unless as otherwise provided in this By-law, the President Chair with the consent of the Council and the advice of the Governance and Nominating Committee and the Executive Director shall appoint the Chair and each member chair of a standing committee or a special committee. Such appointments shall be made as soon as possible following the President's election to office.	Wording changed to clarify that, while Governance and Nominating Committee does not appoint each member of standing committees or special committees, it does appoint each chair of each such committee. Change made to allow the timing of such chair appointments to be flexible. "President" changed to "Chair".
6.7 Discipline Proceedings All disciplinary proceedings related to the Professional Code of Practice shall be in accordance with the provisions contained in Appendix II, and shall be generally in accordance with Rules made under Section 6.6.1.5. 7.1 Executive Director The Executive Director may be an individual, partnership or corporation and shall be appointed by the Council to provide management services to the	All disciplinary proceedings related to the Professional Code of Practice shall be in accordance with the provisions contained in Appendix Hyprocedures related to complaints and discipline as determined by Council from time to time, and shall be generally in accordance with Rules made under Section 6.6.1.5. 7.1 Executive Director The Executive Director may be an individual, partnership or corporation and shall be appointed by—the Council to provide management services to the Institute. The terms of the Executive	Changes made to reflect deletion of Appendices. "premises" used instead of "head office" because the term "head office" no longer used in NFPCA. "President" changed to "Chair".

Existing Language	Proposed Changes	Justification for Change
Institute. The terms of the Executive Director's engagement shall be set forth in writing approved by Council. The Executive Director shall have responsibility for the head office of the Institute and shall administer the business affairs of the Institute under the direction of the President, the Executive Committee and the Council. The Executive Director shall be responsible for operationalizing the Strategic Plan, including the establishment of operational committees and task groups to carry out responsibilities thereunder delegated by Council, maintaining liaison and directing and supporting the districts or local chapters and for keeping accurate records related to the Council, the Executive Committee and the standing and special committees of the Council. The Executive Director shall attend all general or special meetings of the members, the Council and the Executive Committee and shall take the minutes thereof under the direction of the Secretary-Treasurer. The Executive Director shall also perform such other duties as may be assigned to the Executive Director by the President, the Executive Committee, the Council or as may be assigned to the Executive Director by other officers or directors of the Institute with the approval of the President.	Director's engagement shall be set forth in writing approved by Council. The Executive Director shall have responsibility for the head office of the Institute's premises and shallfinancial and human resources to administer the business affairs of the Institute under the direction of the PresidentChair, the Executive Committee and the Council. The Executive Director shall be responsible for operationalizing the Strategic Plan, including the establishment of operational committees and task groups to carry out responsibilities thereunder delegated by Council, maintaining liaison and directing and supporting the districts or local chapters and for keeping accurate records related to the Council, the Executive Committee and the standing committees and special committees of the Council. The Executive Director shall attend all general or specialmembers' meetings of the members, the Council and the Executive Committee, and the Executive Director shall also perform such other duties as may be assigned to the Executive Director by the PresidentChair, the Executive Committee, the Council or as may be assigned to the Executive Director by other officers or directors of the Institute with the approval of the PresidentChair.	"general or special" deleted because the NFPCA does not use term "general" in relation to members' meetings. Executive Director authorized to delegate minute-taking.
7.2 Registrar	7.2 Registrar	Reference to third party as referred to
		in 2.2.1.1 added.
The Registrar is an individual who shall not be a member of the Institute and who shall be appointed by the Council. The terms of the Registrar's engagement shall be set forth in writing approved by	The Registrar is an individual who shall not be a member of the Institute and who shall be appointed by the Council. The terms of the Registrar's engagement shall be set forth in writing approved by the Council. The Registrar shall be responsible for all matters	"general or special" deleted because the NFPCA does not use term

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the Council. The Registrar shall be responsible for all matters related to membership in the Institute including liaison with the Professional Standards Committee and the Professional Standards Board, if any, engaged under contract with the Institute. The Registrar shall maintain a register of members by membership category and shall keep accurate records relating to the current membership. The Registrar shall attend all meetings of the Council. the Professional Standards Committee and all general or special meetings of the members. The Registrar shall make recommendations to the Council on admission to the membership categories in the Institute. The Registrar shall also perform such other duties as may be assigned to the Registrar by the Council.

Proposed Changes

related to membership in the Institute including liaison with the Professional Standards Committee and the Professional Standards Board, if any, engaged under contract with the Institutethird party referred to in Section 2.2.1.1 (if any). The Registrar shall maintain a register of members by membership category and shall keep accurate records relating to the current membership. The Registrar shall attend all Council meetings of the Council, the Professional Standards Committee and all general or specialmembers' meetings of the members. The Registrar shall make recommendations to the Council on admissioneligibility for an individual to thebe issued membership categories in the Institutea category. The Registrar shall also perform such other duties as may be assigned to the Registrar by the Council.

Justification for Change

"general" in relation to members' meetings.

"admission" deleted and replaced with reference to membership being "issued" because s.49 of the NFPCA now refers to issuance of membership (s.49: "The directors may issue memberships in accordance with the articles and any conditions set out in the by-laws.").

8.2 Special Assessments

The Council may, subject to approval at a meeting of members, levy a special assessment upon all voting members with the exception of Retired Members to create a special reserve fund for a specific purpose or to pay the cost of a specific activity or project, provided that notice of the intention of such special assessment has been given to all voting members in accordance with this Bylaw prior to the meeting of the voting members at which the levy is to be considered, and provided further that the levy of any such special assessment is approved by fifty percent (50%) of the votes cast at the meeting.

8.2 Special Assessments

The Council may, subject to approval at a meeting of members' meeting, levy a special assessment upon all voting members (with the exception of Retired Members (including those Retired Members who have been issued Lifetime membership in accordance with Section 2.1.5) and of Non-Practicing Members to create a special reserve fund for a specific purpose or to pay the cost of a specific activity or project, provided that notice of the intention of such special assessment has been given to all voting members in accordance with this By-law prior to the meeting of the voting members at which the levy is to be considered, and provided further that the levy of any such special assessment is approved by fifty percent (50%) of the votes cast at the meeting.

Retired Members (including those Retired Members who have been issued Lifetime membership in accordance with Section 2.1.5) and of Non-Practicing Members exempted from member-approved levy.

Existing Language	Proposed Changes	Justification for Change
8.3 Administrative Fees Council may prescribe such fees from time to time as it considers appropriate for administrative services performed by or on behalf of the Institute.	8.3 Administrative Fees Council may prescribe establish or may delegate to staff the establishment of such fees from time to time as it considers appropriate for administrative services performed by or on behalf of the Institute.	Establishment of fees in purview of Council or, as delegated, of staff.
8.4 Rules Council may prescribe rules for the preparation, invoicing and collection of dues, fees and assessments of members	8.4 Rules Council may prescribe establish or may delegate to staff the establishment of rules for the preparation, invoicing and collection of dues, fees and assessments of members.	Establishment of rules in purview of Council or, as delegated, of staff.
9.2 Notice and Meeting The Executive Director shall provide a notice in accordance with the provisions of this By-law of a general meeting called for the purposes of confirming a by-law or amendment, which notice shall include the text of the by-law or amendment together with an explanation of the purpose and effect thereof and specifying the date, time and place of the general meeting called for the purpose.	9.2 Notice and Meeting The Executive Director shall provide a notice in accordance with the provisions of this By-law of a general meeting of the members called for the purposes of confirming a by-law or amendment, which notice shall include the text of the by-law or amendment together with an explanation of the purpose and effect thereof and specifying the date, time and place of the general-meeting called for the purpose.	"general" deleted because the NFPCA does not use term "general" in relation to members' meetings.
9.3 By-Law Amendment by Mail Ballot Despite Section 9.2, the Council may by resolution determine to conduct a mail ballot of all voting members for the purpose of seeking confirmation of any by-law or amendment, in which event the provisions of Section 3.6.6 and Section 3.6.7 shall	9.3 By-Law Amendment by Mail Ballot Despite Section 9.2, the Council may by resolution determine to conduct a mail ballot of all voting members for the purpose of seeking confirmation of any by-law or amendment, in which event the provisions of Section 3.6.6 and Section 3.6.7 or Section 3.6.8 shall apply, with the necessary changes	Cross reference to 3.6.8 added.

10.1 Rules and Regulations	Scope of rules and regulations updated and clarified.
Without limiting its responsibilities and powers, Council by resolution may adopt governance and mandate policies and make rules and regulations for:	and Clarificd.
10.1.1.1 establishing terms of reference for volunteer members to advance the interests of the Institute that are binding upon: volunteer groups; committees; task forces; advisory groups; and strategy and/or policy groups;	
10.1.1.2 the identification, recognition and operation of districts or local chapters;	
practice 10.1.1.3 standards of practice;	
established by law and not contrary thereto;	
10.1.1.5 nominations and associated procedures not otherwise specified;	
10.1.5 student haison; 10.1.7 selection of a public interest representative director of the Institute;	
10.1.0.10.1.1.6.4	
meeting, by mail ballot or by telecopier telephonic or electronic means;	
•	Without limiting its responsibilities and powers, Council by resolution may adopt governance and mandate policies and make rules and regulations for: 10.1.1.1 establishing terms of reference for volunteer members to advance the interests of the Institute that are binding upon-volunteer groups; committees; task forces; advisory groups; and strategy and/or policy groups; 10.1.1.2 the identification, recognition and operation of districts or local chapters; practice-10.1.1.3 standards of practice; 10.1.1.4 matters ancillary to responsibilities of the Institute established by law and not contrary thereto; 10.1.1.5 nominations and associated procedures not otherwise specified; 10.1.6 student liaison; 10.1.7 selection of a public interest representative director of the Institute; 10.1.8-10.1.1.6 the conducting of votes by the members at a meeting, by mail ballot or by telecopiertelephonic or electronic

Existing Language	Proposed Changes	Justification for Change
 10.1.8 the conducting of votes by the members at a meeting, by mail ballot or by telecopier or electronic means; 10.1.9 the establishment and execution of an Awards Program; 10.1.10 prescribing the content, form and access to the register of members on the advice of the Registrar; 10.1.11 prescribing procedures on appeals or Petitions to Council; 10.1.12 such further and other matters as the Council may determine appropriate. 	the establishment and execution of an Awards Program; 10.1.10-10.1.1.7 prescribing the content, form and access to the register of members on the advice of the Registrar; 10.1.11—10.1.1.8 prescribing procedures on appeals or Petitions to Council; and 10.1.12-10.1.1.9 such further and other matters as the Council may determine appropriate.	
Matters adopted by the Council pursuant to Section 10.1 may include rules and regulations not inconsistent with this By-law relating to the management and operation of the Institute as Council deems expedient, provided that such rules and regulations shall have force and effect only until the next annual meeting of the members of the Institute when they shall be confirmed and failing such confirmation, shall at and from that time cease to have any force and effect	Matters adopted by—the Council pursuant to Section 10.1 may include rules and regulations not inconsistent with this By-law relating to the management and operation of the Institute as Council deems expedient, provided that such rules and regulations shall have force and effect only until the next annual meeting—of the members of the Institute when they shall be confirmed and failing such confirmation, shall at and from that time cease to have any force and effect.	"of the members of the Institute" deleted as redundant.

Existing Language	Proposed	Changes	Justification for Change
	<u>11.1</u>	Disclosure ; Conflict of Interest	Detailed "Disclosure; Conflict of
			Interest" provision added in order to
	<u>11.1.1</u>	A director or officer of the Institute who:	reflect s.41 of the NFPCA.
	11.1.1.1	is a party to a material contract or transaction or	
	11.1.1.1	proposed material contract or transaction with	
		the Institute; or	
	<u>11.1.1.2</u>	is a director or an officer of, or has a material	
		interest in, any person who is a party to a	
		material contract or transaction or proposed material contract or transaction with the	
		Institute;	
		<u></u>	
		shall disclose to the Institute or request to have	
		entered in the minutes of meetings of Council the	
		nature and extent of their interest.	
	11.1.0		
	<u>11.1.2</u>	The disclosure required by Section 11.1.1 must be made, in the case of a director:	
		made, in the case of a director.	
	11.1.2.1	at Council meeting at which a proposed	
		contract or transaction is first considered;	
	<u>11.1.2.2</u>	if the director was not then interested in a	
		proposed contract or transaction, at the first Council meeting after they become so	
		interested;	
		interested,	
	11.1.2.3	if the director becomes interested after a	
		contract is made or a transaction is entered into,	

Proposed Changes	Justification for Change
at the first Council meeting after they become so interested; or	
if a person who is interested in a contract or transaction later becomes a director, at the first Council meeting after they become a director.	
The disclosure required by Section 11.1.1 must be made, in the case of an officer who is not a director:	
forthwith after the officer becomes aware that the contract or transaction or proposed contract or transaction is to be considered or has been considered at a meeting of directors;	
if the officer becomes interested after a contract is made or a transaction is entered into, forthwith after they become so interested; or	
if a person who is interested in a contract or transaction later becomes an officer, forthwith after they become an officer.	
Despite Section 11.1.2 and Section 11.1.3, if Section 11.1.1 applies to a director or officer in respect of a material contract or transaction or proposed material contract or transaction that, in the ordinary course of the Institute's business, would not require approval by Council or members, the director or officer shall disclose to the Institute or request to have entered in the minutes of meetings of Council, the nature and	
	at the first Council meeting after they become so interested; or 11.1.2.4 if a person who is interested in a contract or transaction later becomes a director, at the first Council meeting after they become a director. 11.1.3 The disclosure required by Section 11.1.1 must be made, in the case of an officer who is not a director: 11.1.3.1 forthwith after the officer becomes aware that the contract or transaction or proposed contract or transaction is to be considered or has been considered at a meeting of directors: 11.1.3.2 if the officer becomes interested after a contract is made or a transaction is entered into, forthwith after they become so interested; or 11.1.3.3 if a person who is interested in a contract or transaction later becomes an officer, forthwith after they become an officer. 11.1.4 Despite Section 11.1.2 and Section 11.1.3, if Section 11.1.1 applies to a director or officer in respect of a material contract or transaction or proposed material contract or transaction or proposed material contract or transaction that, in the ordinary course of the Institute's business, would not require approval by Council or members, the director or officer shall disclose to the Institute or request to have entered in

Existing Language	Proposed Changes	Justification for Change
	officer becomes aware of the contract or transaction or proposed contract or transaction. 11.1.5 A director referred to in Section 11.1.1 shall not attend any part of a Council meeting during which the contract or transaction is discussed and shall not vote on any resolution to approve the contract or transaction unless the contract or transaction is:	
	<u>11.1.5.1</u> <u>one for indemnity or insurance; or</u>	
	11.1.5.2 with an organization affiliated with the Institute.	
	If no quorum exists at a Council meeting for the purpose of voting on a resolution to approve a contract or transaction only because a director is not permitted to be present at Council meeting by reason of Section 11.1.5, the remaining directors are deemed to constitute a quorum for the purposes of voting on the resolution.	
	A general notice to Council by a director or officer disclosing that they are a director or officer of or has a material interest in a person, or that there has been a material change in the director's or officer's interest in the person, and is to be regarded as interested in any contract made or any transaction entered into with that person is sufficient disclosure of interest in relation to any such contract or transaction for the purposes of this Section 11.1.	

Existing Language	Proposed	Changes	Justification for Change
	<u>11.1.8</u>	A contract or transaction for which disclosure is	
		required under Section 11.1.1 is not void or voidable,	
		and the director or officer is not accountable to the	
		<u>Institute or its members for any profit or gain realized</u>	
		from the contract or transaction, because of the	
		director's or officer's interest in the contract or	
		transaction or because the director was present or was	
		counted to determine whether a quorum existed at the	
		meeting of directors or of the committee of directors	
		that considered the contract or transaction, if:	
	11.1.8.1	disclosure of the interest was made in	
	11.1.0.1	accordance with this Section 11.1;	
		are of darks with this seemen 11113	
	11.1.8.2	Council approved the contract or transaction;	
		and	
	<u>11.1.8.3</u>	the contract or transaction was reasonable and	
		fair to the Institute when it was approved.	
	44.4.0		
	<u>11.1.9</u>	Despite anything in this Section 11.1, a director or	
		officer, acting honestly and in good faith, is not	
		accountable to the Institute or to its members for any profit or gain realized from any contract or transaction	
		by reason only of their holding the office of director	
		or officer, and the contract or transaction, if it was	
		reasonable and fair to the Institute at the time it was	
		approved, is not by reason only of the director's or	
		officer's interest in it void or voidable if:	
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Existing I	Language	Proposed Changes		Justification for Change
		<u>11.1.9.1</u> <u>11.1.9.2</u>	the contract or transaction is confirmed or approved by special resolution at a meeting of the members duly called for that purpose; and the nature and extent of the director's or officer's interest in the contract or transaction are disclosed in reasonable detail in the notice calling the members' meeting.	
11.3	Indemnification	<u>11.4</u>	11.3 Indemnification	Amendments made to reflect s.46 of the NFPCA.
shall inder officer or of heirs from expenses, action or sincurred administratividual having be member of	n to any statutory protection, the Institute mnify and save harmless any director or committee member of the Institute or their m and against all claims, costs and including all amounts paid to settle any satisfy any judgment, that was reasonably by same in respect of any civil or ative action or proceeding to which such I was engaged by reason of being or een a director or officer or committee of the Institute, if the person acted honestly and in good faith with a view to the best interests of the Institute, and	11.4.1	In addition to any statutory protection, the Institute every director or officer shall indemnify be indemnified and saves aved harmless any director or officer or committee memberout of the Institute or their heirs's funds from and against all elaims, costs, charges and expenses, including all amounts an amount paid to settle any an action or satisfy any a judgment, that was reasonably incurred by same the individual in respect of any civilor, criminal, administrative, investigative or other action or proceeding to in which such the individual was engaged by reason of being or having been a director or officer or committee member of is involved because of that association with the Institute, if.	
11.3.2	where there is a monetary penalty, the person had reasonable grounds for believing that such conduct was lawful.	11.4.2	The Institute may advance money to an individual referred to in Section 11.4.1 for the costs, charges and expenses of an action or proceeding referred to in that Section, but the individual shall repay the money if the	

Existing Language	Propose	d Changes	Justification for Change
		individual does not fulfil the conditions set out in Section 11.4.3.	
	11.4.3	The Institute shall not indemnify an individual under Section 11.4.1 unless:	
	11.4.3.1	11.3.1 the personindividual acted honestly and in good faith with a view to the Institute's best interests of or other entity for which the individual acts or acted at the Institute; s request as a director or officer, or in a similar capacity, as the case may be; and	
	11.4.3.2	11.3.2 where there if the matter is a criminal or administrative proceeding that is enforceable by a monetary penalty, the person individual had reasonable grounds for believing that such their conduct was lawful.	
	11.4.4	Subject to the NFPC Act and applicable laws, the Institute may purchase and maintain insurance for the benefit of an individual referred to in Section 11.4.1, against any liability incurred by that individual in the individual's capacity as a director or an officer of the Institute.	
12.1 Effective Date	12.1	Effective Date	Amendments contemplated in relation to dates of approval of new version of
	y-law No. 1 of the 12.1.1. on the 1st day of	Certified to be By-law No. 1 of the Institute effective on the 1st[INSERT] day of January 2019	

Existing Language	Proposed Changes	Justification for Change
January 2019 as enacted by Council on	20[INSERT] as enacted by Council on the	
the 31st day of July 2018 and confirmed	31st[INSERT] day of July 2018 [INSERT],	
by the members of the Institute as of the	20[INSERT] and confirmed by the members of the	
4th day of October 2018.	Institute as of the 4th INSERT day of October	
	2018[INSERT], 20[INSERT].	
Appendix I: Preamble, Statement of Values,		Both Appendices deleted.
Professional Code of Practice		
Appendix II: Complaints and Discipline		